

Exhibit VIII.C.7.c

HOTEL: PROPOSED MANAGER OF HOTEL

If any part of the hotel(s) is not to be managed or operated by the Applicant or the Manager, submit as Exhibit VIII. C.7.c. the name of the proposed manager or operator of such part and provide copies of any contracts, agreements or understandings between the Applicant and/or the Manager and such manager or operator.

PROPOSED MANAGER

Starwood Hotels and Resorts

Nevele Resort, Casino & Spa is honored to share the enclosed **Letter of Interest (LOI) from Starwood Hotels & Resorts Worldwide, Inc.** Starwood is interested in the potential to **operate the hotel portion of Nevele Resort, Casino & Spa under the Westin® flag**. Westin is Starwood's largest upscale hotel and resort brand and is the oldest brand within Starwood, dating back to 1930; a long history similar to that of Nevele.

There are a number of reasons why we believe the Starwood brand is an appropriate fit for Nevele Resort, Casino & Spa. First, with over 1,800 hotels in over 100 countries and more than 180,000 employees worldwide, Starwood brings an unquestionable commitment and track record with industry-leading hotel management, customer service and employee engagement. This, coupled with Nevele's own management experience and commitment to the value of customer- and employee-centric philosophies, makes this dynamic pairing a recipe for success. The synergies between us are certain to help us achieve Nevele Resort, Casino & Spa's vision to be the premier destination gaming resort in the Northeast by remaining true to its past, exciting guests, inspiring its people in the present and helping to lead the way for New York's future.

Westin will not only present exclusive and extraordinary experiences to the Catskills, but it also brings with it its Starwood Preferred Guest (SPG) program, which has nearly **19 million members**. Of these 19 million members, **1 million reside within a 350-mile radius of Nevele**. Starwood is confident through their insight, research and familiarity with the customer base that their SPG members would be **"particularly attracted to a destination resort in the Catskills"**.

We cannot emphasize enough the importance that the SPG program will bring to Nevele. Starwood has experience not just with hotels, but in managing multi-amenity resorts featuring offerings also found at Nevele, such as golf and skiing. With one of the more successful loyalty programs in the industry, we are confident that rooms will be full, meeting and convention rooms booked, and that the level of guest they will attract matches what we are seeking for a gaming-based resort destination. More specifically, in reviewing the demographics of the SPG members with our internal management team, Starwood and our own industry advisors, it is clear that they fall directly in line

with the target customer for Nevele Resort, Casino & Spa. This in turn means that the SPG database is an indisputable launch pad from which Nevele Resort, Casino & Spa can market to and launch its own customer database - for both hospitality AND gaming.

Another important contribution Starwood brings to Nevele is their familiarity with the four and five star requirements we aim to achieve. The Starwood portfolio features a number of four and five star properties across such respected and globally acclaimed brands as St. Regis®, The Luxury Collection®, W®, Westin®, Le Méridien®, Sheraton®. This volume of expertise gives our management team great confidence that our corporate partner is fluent with and committed to achieving the greatest quality in terms of offerings, diversity of amenities and customer service.

Finally, the Starwood affiliation with Nevele will not be the brand's first venture into gaming resort destinations. The organization has past affiliations with such properties as Caesars Las Vegas and Planet Hollywood, experience that we believe will help streamline the gaming and hotel operations being offered at the site.